

Kyla Brown, CPRE General Manager/Parks Director April 13, 2021

Date Revised

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Introduction

Riverside County Parks was originally founded in July 1926, when the Riverside County Board of Supervisors created a Board of Forestry to oversee what little open space the County had acquired up to that date. In 1990, the Parks Department became a district during a general election which formed the now Riverside County Regional Park and Open-Space District (District).

The parks and facilities administered by the District vary greatly in size and character. Current inventory includes 71,669 acres of land, 160 miles of regional trail, 7 regional parks, 5 archeological sites, 3 nature centers, 4 historic sites, and 14 wildlife reserves. The District provides a variety of recreation attractions and has a strong conviction that every child should have the opportunity to play in a safe place, explore nature, learn to swim, go fishing, follow a trail, camp under the stars, ride a bike, go boating, connect with the past, or plant a seed that drives its day to day operations.

The Recreation Programming Plan is a 2-3 year plan revised each year to support the overall District Work Plan, District Strategic Plan, new fiscal year budget, and to accomplish identified goals within the Recreation Division which further the District's Mission, Vision and Values. The Recreation Programming Plan is comprised of individual site/program ACTIONS Plans. The goals identified within the plans are evaluated at mid-year and end of the fiscal year, and major items are incorporated into the performance evaluations of assigned staff. This year has been dramatically impacted by the pandemic and recreation programs have been altered based upon Center for Disease Control (CDC) and California Department of Public Health (CDPH) guidelines and restrictions.

RivCoParks Vision

"To be the regional leader in improving lives through people, parks, places and programs."

RivCoParks Mission and Values

Mission- "To acquire, protect, develop, manage and interpret for the inspiration, use and enjoyment of all people, a well-balanced system of areas of outstanding scenic, recreational, and historic importance."

District Values- We have witnessed results through action. We believe in this so strongly, it is the anchor for our key values statement:

RivCoParks Organizational Philosophy

The District strives to meet the needs of our community and park staff by implementing A.C.T.I.O.N.S.

Accomplishments: delivering on what we say we are going to do and sharing our successes

Connecting: developing relationships and bringing people together

<u>T</u>eamwork: sharing people and resources; alignment with agency mission <u>I</u>nnovation: creating a culture that removes barriers and uses technology

<u>O</u>utstanding service: exceeding expectations
 <u>N</u>etworking: working in a collaborative approach
 <u>S</u>tewardship: protecting and preserving our resources

Commitment to Community Education for Leisure Process

The District is committed to educating the community on the benefits, values, and impact of leisure and recreation services.

Parks Make Life Better! Branding Campaign: The California Parks and Recreation Society (CPRS) developed a branding campaign based on public opinion research about public perceptions of parks and recreation. The District adopted the slogan "Parks Make Life Better!" to continue to move parks and recreation from being appreciated to being essential. The key messages are play, nature, exercise, positive spaces, gathering places, and forever. The District shares this slogan and logo along with the key messages in email taglines, program guides, presentations, newsletters, flyers, and marketing materials.

Marketing: Through a variety of mediums, the District distributes information about the benefits, value, and impact of our programs and facilities. Examples include sending press releases to the media on a variety of topics; distribution of an internal newsletter, Park Talk; email messages on programs and events to thousands of individual addresses; online social media such as Facebook and Twitter (which has a combined following of over 13,000); and program guides distributed through mail, email, local newspaper inserts, school, and park locations. Individualized flyers for a variety of different events and programs are also distributed to the public via different means such as social media, through the local school districts, or through email.

Community Outreach/Presentations: The District shares the benefits provided by parks through an outreach program by hosting a variety of different special events, programs, classes, activities and much more. Target audiences range from local schools for all ages, and non-profit organizations. In addition, the District participates and co-sponsors outreach events across the County to share information about the variety of programs and services offered throughout. The District provides recreation program guides; brochures, weddings, comprehensive campground, individual camping parks; flyers programs and events, school programs, volunteer program information, driving tour maps and phone app for our historical landmarks. Our volunteer program is extensive and reaches deep within our communities by equipping the volunteers to build within the community, provide opportunity to connect individuals, and neighborhoods. Our volunteers take pride to help spread the word about our shared values, education and leisure.

Special Events: SART Bike Ride & Festival: The SART (Santa Ana River Trail) Bike Ride & Festival has been a huge hit for bike ride enthusiast and families alike. Through the collaborative efforts of the District and other agencies, this event has grown greatly in proportion in a short period of time. The SART Bike Ride & Festival helped spread awareness of not only healthy and physical living but also mindfulness to the Santa Ana River Trail.

Classes & Programs: Through contract classes at various Nature Centers and Historic Sites, the District has had the opportunity to effectively bring awareness and consciousness not only to the sites themselves, but also to the importance of the natural world and the positive effects that recreation has on individuals and communities.

Evaluation/Surveys: Surveys are utilized to determine effectiveness. These surveys are then compiled for further review; careful consideration is taken into the surveys on how we can better execute future events, programs or activities. Surveys are compiled and analyzed annually in the Customer Satisfaction Annual Report.

Community Opportunity/Participant Involvement

The District works cooperatively with the community and is committed to establishing and maintaining effective channels of communication between the District and other community agencies. The District hosts numerous public outreach workshops virtually to engage the community and to obtain input from future user groups. The District will continue to utilize both in-person and virtual platforms to provide ample opportunities for input on current and future programs.

Connection to Strategic Plan and Master Plan

The Districts Recreation Programming Plan builds upon the significant work that resulted from the Districts Strategic plan and interconnected with the recommendations made in the Districts Physical Resources Plan. The 2020 Strategic Plan goals focus on Health & Wellness, Conservation, and Social Equity. Each of these important goals guide the District when creating new recreational opportunities.

Additionally, the Comprehensive Plan (Master Plan) reinforces the District's vision, with an emphasis on the District being a leader in providing regional service. The Recreation Programming Plan in connection with the Comprehensive Plan allows the District to take a more inclusive and useful assessment of core services and programs.

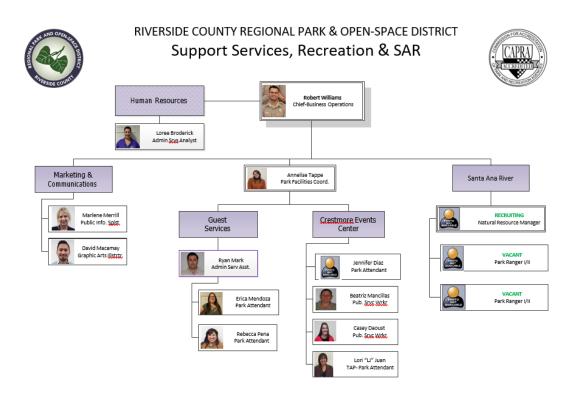
COVID-19 Pandemic Impact

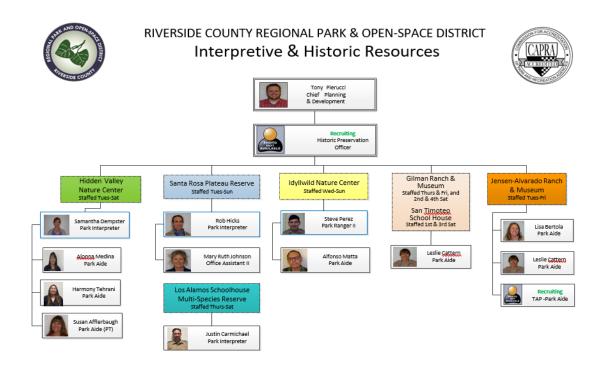
Due to changes in the State of California Public Health Order and impacts to recreation programming and services provided by the District, modifications were implemented to continue providing opportunities to the community. The District increased online content

by posting video content on RivCoParks.org and social medial platforms. Interpretive Services provided virtual educational opportunities to local school districts.

Additionally, the District launched a new website called "The Hive-Virtual Adventures." The virtual platform provides users with access to educational material including nature education videos, activities, and resources. The California Parks & Recreation Society (CPRS) recently presented the District with an award of excellence for our online educational portal. The District continues to remain flexible during these challenging times and are committed to providing the community with virtual recreation opportunities.

RivCoParks Organizational Chart





Program Planning Model and Framework/Program and Services Determinants

The District utilizes a systematic and studied approach to determine what programs and services are offered. Offerings are driven primarily by the Districts physical inventory, and then by the program service determinants outlined in the Programming Matrix, last updated in June 2018. The annual review of core services results in the Services Assessment Matrix which assists the District in determining if the service or program is a good fit with and whether or not services should be invested in or divested.

Conceptual foundations of play, recreation, and leisure:

The District is enthusiastically promoting enhancement of constituents' quality of life through environmental stewardship. The District has incorporated an Outdoor Bill of Rights that guides employees in their development and management of District programs and services and outlines ten basic "rights."

Organizational agency philosophy, mission and vision, and goals and objectives: The District's Mission addresses the conceptual foundations of play, recreation and leisure, specifically stating its focus on preservation and conservation of developed and natural parklands and historical sites for recreation. This concept is reinforced through the District's vision "to be the regional leader in improving lives through people, parks, places and programs."

The District's vision, mission, goals and objectives are identified within the 2020 Strategic Plan. The Strategic Plan outlines specific perspectives that are critical to realizing the parks and recreation brand promise of "Parks Make Life Better™." All of the perspectives reinforce the mission and vision of the District and are carried out via the tactics of the annual Work Plan.

Constituents' interests and needs:

The District is vigilant about seeking and developing relationships to uncover and act upon community opportunities. School districts, non-profit organizations, neighboring public agencies, and private corporations are targeted to explore new program, facility or operations prospects.

As part of the District's Comprehensive Plan development, an inventory of recreation programs and services was conducted to identify gaps in services and needs being met by other providers.

As part of the strategic planning process, a needs assessment was conducted to gather data on the basic demographics of the community as well as the interests, attitudes and behaviors of citizens. In addition to the needs assessment, the District conducted focus groups, quality assurance programs as well as customer surveys, the results of which are

summarized in the annual Customer Satisfaction Report, to create a more thorough understanding of specific areas of interest as identified by constituents. Participants in programs and services are provided with opportunities to evaluate their experiences through surveys, focus groups, and social media engagement.

<u>Creation of a constituent-centered culture:</u>

The District relies on constituent involvement in the planning, acquisition and development, and promotion of recreational lands, services and activities. Citizens can become involved in District operations serving in an advisory capacity as a representative on either the District Advisory Commission or other Commissions/Committees created to address recreational uses and/or preservation needs or interests. The groups include the Historical Commission and Trails Committee. Each Commission/Committee is invaluable to the District operating staff in providing guidance in the development of places and programs to meet the recreational and educational needs of the District's community. Members of the public have opportunities to attend the public meetings for each of these groups to offer commentary or request more information.

Experiences desirable for clientele:

The District develops and offers programs and services that incorporate and accommodate diverse populations which promote active participation and outreach within our community.

For 2018, programs and events included Healthy Living Extravaganza, Youth Fishing Clinics, Harvest Festival, Santa Ana River Trail Bike Festival, Duck Daze, Trail of the Acorn, and many more. A post event analysis is performed after each event to ensure goals and objectives are being met. The Harvest Festival and Healthy Living Extravaganza analysis reports indicate strong community involvement and desire for programming and events.

Community Opportunities:

The District has assisted groups in offering recreational services through provision of facility space, promotion, fund development and management oversight. The District also has a history of either providing capital or partnering with the County of Riverside to invest in recreation facilities that otherwise would not be available because of the individual community's inability to fund these facilities. The Rancho Jurupa Regional Sports Park was developed in a similar community-based fashion with a partnership between the local AYSO, the former Redevelopment Agency of Riverside County, and the District.

Program Goals

The District identifies and measures program goals by creating annual Actions Plans. During the development process, the strategic framework including financial perspective, customer perspective, internal business support perspective, and learning and growth perspective are utilized to guide District priorities. Additionally, program goals are established annually through our annual District Tactics Process. Priorities for 2021/2022 include District-wide Events, Weddings and Special Events, and Virtual Programming.

DIVISION/TEAM/UNIT: District-wide Special Events

ACTION PLAN Who is responsible for monitoring the work completed and ensuring it is done on

MANAGER: time?

Annelise Tappe

ACTIONS PLAN

INSTRUCTIONS: On the chart below, identify **WHAT** is going to be achieved (action items), **WHO** is going to be responsible for the work, and **WHEN** the item will be completed by. Remember to set realistic dates and focus on items that support the **Work Plan** and the District 1) Perspectives, 2) Objectives, 3) Tactics, 4) other adopted plans (Business Plans, CIP, Marketing & Communications Plan, etc.) You may list as many Action Items per perspective as you want, but you do not have to include items in each perspective.

	What	Who	WHEN
Finan	cial Perspective:		
1.	Continue development of consistent pricing structure for facility rentals for special events	Coordinator	June – July 2022
2.	Develop and implement plan to allow weddings at certain park sites	Coordinator/Supervisors	July – August 2022
3.	Develop District sponsorship packet to solicit annual sponsors for all District hosted events (HLE, SART Bike Ride, Fishing Clinics, etc.)	Coordinator/ASA	June - July 2022
Custo	mer Perspective:		
1.	Update special events information on the website to be consistent with pricing, permitted use policies, and procedures.	Coordinator/Event Staff	Continuous
2.	Respond to all inquiries for events within 72 business hours	Event Staff	Continuous
3.	Grow the participation numbers for the Youth Fishing clinics	Coordinator/Event Staff	Continuous
4.	Develop and implement additional events to engage new customers to camping activities.	Coordinator/Event Staff	Summer 2022

Internal Business Support P	erspective:		
Maintain complete file digitally		Coordinator/Event Staff	Continuous
Develop SOP for community details to park staff	nunicating event	Coordinator/Event Staff	June - July 2022
Learning & Growth Perspec	tive:		
Engage and network we learn more about our far amenities and restriction events	ith park staff to acilities and	Coordinator/Event Staff	Continuous
Network with partnering agencies for special events.		Coordinator/Event Staff	Continuous
There is by hosting developing restriction individue Addition events. to put on visitors in District- & Welln	potential to help income special events purely, campouts, team be ment and implement ons will allow the special events purely, the special events that promote recreational opportunities and Social Equirements.	crease the revenue at several of t on by other entities (compar- nuilding, conferences/seminars ration of consistent policies, p ecial events team to better sup- ents team is responsible for Di- ely with our recreation and me the District facilities, while	our park sites by BBQ's, s, etc). The brices, and pport our district hosted barketing teams providing park dillars of Health bated based upon

	How
Fiscal Resources:	(Identify the fiscal resources in place to support the program work plan.)
	Expenditure Budget: \$ Revenue Budget: \$
	Grants: \$0 Other: \$0
Other Resources:	
	providing this program, i.e., specific volunteer groups, etc.
	Sponsorships, permit fees and vendor fees will be obtained to offset overall cost of providing events/activities. Volunteers will be utilized to plan and execute all recreation activities.

DIVISION/TEAM/UNIT: Weddings and Special Events

ACTION PLAN Who is responsible for monitoring the work completed and ensuring

MANAGER: it is done on time?
Annelise Tappe

ACTIONS PLAN

Instructions: On the chart below, identify What is going to be achieved (action items), Who is going to be responsible for the work, and When the item will be completed by. Remember to set realistic dates and focus on items that support the Work Plan and the District 1) Perspectives, 2) Objectives, 3) Tactics, 4) other adopted plans (Business Plans, CIP, Marketing & Communications Plan, etc.) You may list as many Action Items per perspective as you want, but you do not have to include items in each perspective.

	WHAT	Wно	WHEN
Finan	cial Perspective:		
	Reach out to local businesses by way of phone and/or mail to inform them of the venue. Additionally, provide information so they may conduct meetings or other special events at Crestmore Manor.	Event Staff	Continuous
5.	Increase last year's Event revenue by 5%	Event Staff	Continuous
6.	Encourage customers to complete customer surveys after booking the event.	Event Staff	Continuous
Custo	mer Perspective:		
	Answer all guest inquires within 72 business hours	All staff	Continuous
6.	Revise FUA and contracts to reflect current Policies	Coordinator/ASA	July-August 2022
7.	Encourage customers to complete customer surveys after booking their event.	Event Staff	Continuous
Intern	al Business Support Perspective:		
	Continue to have weekly meetings to review schedules, address internal concerns to help streamline our operations	Coordinator/ASA	Continuous
4.	Encourage staff to attend monthly CPRS meetings, workshops, classes, and other learning programs	Coordinator	Continuous
5.		Coordinator	September- December 2022
6.	Update Special Event Manual	Coordinator/ASA	July-August 2022
Learn	ing & Growth Perspective:		

3. Attend and partici	pate in various seminars,	Coordinator/Event	Continuous
meetings, and eve	ents to enhance skills and to	Staff	
network and prom			
4. Ensure all training	g courses are completed on	Event Staff	Continuous
time			
5. Encourage staff to	attend monthly CPRS	Coordinator	Continuous
meetings, worksh	ops, classes, and other		
learning programs			
	ployees are using the work-	Coordinator	Daily
_	nderstand the scope of the		
District as a whole	e.		
DRIVING FACTORS:	Explain WHY we are providing are you taking the above activitiems done this year related to Providing a high quality and a gatherings and events is a prichas proven to be a popular ve community members with traditional with the pandemic still affect indoor and large-scale events space use options and outdoo to ensure the proper staff supprocedures, and sufficient equipmeds. Providing services out property available and safe for	ons? WHY is it imported to the District's Work I affordable venue for coority for the District. On the and meets the need in ing, public and privating use of Crestmore I are must be taken in are event considerations. Port, cleaning and sanitation port, cleaning and sanitation the Action Pla	ommunity Crestmore Manor ds of ate event space. Manor for communicating It is necessary tization apport event n will make the

	How
Fiscal Resources:	(Identify the fiscal resources in place to support the program work plan.)
	General funds and event revenue
Other Resources:	Identify other resources (non-monetary) to help offset the cost of providing this program, i.e., specific volunteer groups, etc. Revise marketing plan with new COVID-19 restrictions and modifications.

DIVISION/TEAM/UNIT: Virtual Programming

ACTION PLAN Who is responsible for monitoring the work completed and ensuring it is

MANAGER: done on time?

Marlene Merrill

ACTIONS PLAN

Instructions: On the chart below, identify What is going to be achieved (action items), Who is going to be responsible for the work, and When the item will be completed by. Remember to set realistic dates and focus on items that support the Work Plan and the District 1) Perspectives, 2) Objectives, 3) Tactics, 4) other adopted plans (Business Plans, CIP, Marketing & Communications Plan, etc.) You may list as many Action Items per perspective as you want, but you do not have to include items in each perspective.

WHAT	WHO	WHEN
Financial Perspective:		
7. Increase public awareness of park facilities and amenities, leading to increased visitation.	Marketing	Continuous
8. Create virtual tours of Trails, Regional Park, and Reserve	Marketing/Park Staff	
Customer Perspective:		
8. Increase internet-based surveys for The Hive, RivCoParks.org, and social media accounts	Marketing	Continuous
9. Contact local school Districts and non-profit organizations for new material and ideas for programming	Interpretive	September 2022
10. Continue to rebrand RivcoParks.org, The Hive, and individual site logos	Marketing	Continuous
Internal Business Support Perspective:		
7. Create a streamline process for submitting virtual programming material	Marketing	October 2022
8. Utilized new software, programs, and social media platforms to increase efficiencies within the District and increase community outreach opportunities	Marketing/Interpretive	
9. Provide a storage repository to District staff to expand the effectiveness of virtual programming and inspire new material	Marketing	December 2022
10. Provide guidelines and for evaluating programs	Marketing/Interpretive	December 2022
Learning & Growth Perspective:		
Train District staff on new technologies and social media platforms	Marketing	Continuous
Engage and support new ideas and talents from Regional Park and interpretive staff	Marketing	Continuous

	to content creators from program ngthen the quality of programs	Marketing	Continuous				
opportunities have decrea an impact both physically community. The goal of the programming to a virtual able to experience our part will provide educational re improve the quality of life	ne District is to shift platform, where users are still ks. Increasing virtual content naterial for our youth and for our entire community. If new programs and material vision to be the regional leader in	Explain WHY we are providing these services or programs. WHY are you taking the above actions? WHY is it important to get these items done this year related to the District's Work Plan? Financial Perspective — Customer Service — Internal Business Support - Learning & Growth —					
1 8	How						
Fiscal Resources:							
Other Resources:	Identify other resources (non-monetary) to help offset the cost of providing this program, i.e., specific volunteer groups, etc.						

Program and Services Statistics

The District, in compliance with the District Policy 10.1, maintains statistics on individual programs, facility rentals, camping reservations, special events, park visits, and school field trip programs. Information is collected via print and electronic surveys and entered into a database for tracking, reporting and analysis purposes. The data analyzed on an annual basis and is then utilized for the following:

- Determine program elements, including cost, days, times, etc.
- Determine if programs and services are meeting the needs of customers
- To determine if marketing efforts have been successful (return on investment)
- To determine if facilities are being maintained adequately (from the customer perspective)
- To determine demand for more or different types of programs or services
- To improve customer service
- To improve service delivery
- To determine if program goals were met
- To justify program/service expansion or reduction
- As a resource when developing Maintenance Management Plans and Capital **Improvement Plans**
- To track performance measures for Grant funded programs

In addition, a Customer Satisfaction Annual Report is sent to the County Executive Office summarizing customer satisfaction ratings. This report includes any actions taken in response to customer feedback.

Recreation and Leisure Trends Analysis

The District analyzes local, regional, state, and national societal trends through a variety of sources and updates Trends Analyses through the strategic planning process every 5-10 years and the Comprehensive planning process every 3-5 years.

The July 2011 Strategic Plan Report contains a "Demographics and Trends Analysis." That study was reviewed during the 2017 Strategic Plan Update process and updated in the Comprehensive Plan Update in 2018. The Comprehensive Plan looks at existing District park and recreation services (parks, facilities, programs, and leisure experiences) along with those of alternative providers.

The District and alternative provider inventory were used in conjunction with the trends data to inform the Annual Work Plan.

Community Inventory

The District offers a set of diverse parks, preserves, wildlife areas, recreation facilities/services, and programs. The District maintains a comprehensive inventory of its own resources and programs that includes legal locations, park names, unique facilities, programs, and services as well as the specific components of each area/facility. An alternative service providers' inventory is also maintained. Alternative providers offer like or similar programs, services, or facilities. They include: other government agencies, schools, for-profit operators, and not-for-profit organizations. These inventories are a part of the District's "Physical Resource Plan", a section of the Comprehensive Plan. The inventory is updated when new facilities are opened and is summarized annually. This information is used for capital project planning through the Capital Improvement Plan, capital maintenance equipment needs, as well as staffing requirements for budget cycles. The annual inventory update is performed prior to the budget process. It is internally analyzed with respect to overlapping service areas, needs analysis based on the demographics of the area, and use of existing and planned resources. In addition, the information is used to ensure park and recreational opportunities are adequately distributed across the District.

Table 4: Asset Categorization Matrix

		Service Area Category	Camping Facility Rentals	Retail/Concessions Facility Rentals	Non-District Events	Trails	Park Management (Day Use)	Fishing/Boating	Interpretative /Education	Open Space Management	Land Management	District Events	Boxing Club
Park or Facility Name	Inventory Category	Š	0 2	α iï	Ž	F	<u>a</u> 0	Ξ	In /E	0 ≥	29	Q	ě
Box Springs Mountain Park	Open-Space												
Bowes Property	Open-Space												
Crestmore Manor	Other												
Devil's Garden Preserve	Open-Space												
Double Butte Park	Open-Space												
Dow and Oak Valley Preserve	Open-Space												
Fish Traps Archeological Site	Cultural/Historical												
Gilman Historic Ranch	Cultural/Historical												
Goose Flats Wildlife Area	Open-Space												
Green Acres	Other												
Harford Springs Park	Open-Space												
Hidden Valley Wildlife Area	Open-Space	П											
Hurkey Creek Park	Campground												
Idyllwild Park and Nature Center	Campground												
Iodine Springs Reserve	Open-Space												
Jensen-Alvarado Historic Ranch and Museum	Cultural/Historical												
Johnson Ranch	Open-Space												
Jurupa Valley Boxing Club	Other												
Kabian Park	Open-Space												
Lake Cahuilla Recreation Area	Campground												
Lake Skinner Recreation Area	Campground												
Lawler Lodge and Alpine Camp	Campground												
Mayflower Park	Campground												
Maze Stone Park	Cultural/Historical												
McCall Memorial Equestrian Campground	Campground												
McIntyre Park	Campground												
Miller Park	Other												
Mockingbird Canyon Archeological Site	Cultural/Historical												
Multi-Species Reserve	Open-Space												
Pine Cove Park	Other												
Prado Park and Crossroads Riverview Park	Other												
PVID Fishing Access	Other	П											
Rancho Jurupa Park	Campground	П											
Rancho Jurupa Regional Sports Park	Other	П											

Park or Facility Name	Inventory Category	Service Area Category	Camping Facility Rentals	Retail/Concessions Facility Rentals	Non-District Events	Trails	Park Management (Day Use)	Fishing/Boating	Interpretative /Education	Open Space Management	Land Management	District Events	Boxing Club
The Cove RV Resort	Campground												
Ringing Rock Archeological Site	Cultural/Historical												
San Jacinto River SBKR Site	Open-Space												
San Timoteo Canyon Conservation Area	Open-Space												
San Timoteo Canyon Schoolhouse	Cultural/Historical												
SAR Regional Park/ Louis Robidoux Nature Center	Open-Space												
SAR Wetlands Mitigation Bank	Open-Space												
Santa Rosa Plateau Ecological Reserve	Open-Space												
Santa Rosa Plateau Sylvan Meadows Unit	Open-Space												
Stoufer Property	Open-Space												
Trujillo Adobe Park	Cultural/Historical												
Valley Hi Oak Park	Open-Space												
Warmington Mitigation Site	Open-Space												

Fees and Charges Policy and Schedules

California Public Resources Code 5506.7(b)(2) provides the legal authority for charging park and recreation user fees noting "...all powers and authority of the District shall be vested in the Board of Supervisors in its capacity as the governing body of the District". The Board communicates their direction for District fees and charges through Board Policy J-5, last updated August 21, 2014, directing staff to collect public use fees and charges for park operations. Fees cannot exceed the amount reasonably necessary to recover costs and shall be reviewed against the amounts charged by other public agencies in southern California.

Rates are developed based on policy and reviewed by the District Advisory Commission. The last review was completed September 3, 2020. Recommended rates are forwarded to the Board of Directors in a coordinated effort to implement fees, fee ranges, and charges to begin on July 1st of every year. These fees, fee ranges, and charges are established by resolution and were last updated in Resolution No. 2019-02 on September 4, 2020.

Programs and Services Management Matrix

The District Recreation Program Matrix comprises of recreational opportunities at Crestmore Manor and Rancho Jurupa Sports Park, and includes various special events and virtual programming offered by the District. Due to the size and scope of the County and the number of alternate providers that overlap District jurisdiction, the community inventory is updated on a 3-5 year basis within the Comprehensive Recreation Services Plan. The District is currently reviewing and updating Recreation Program Matrix based on community needs, national trends, social equity, and health & wellness.

Recreation Program Matrix

Activities by site	Demographic	Scope of Opportunity	Participation Level	Proficiency Level	Degree of Physical Involvement	Primary Function	Program Delivery Model	Program Service Determinants	Partner Agency Offering
Crestmore Manor Wedding									
Private Wedding/Event	A, S, SN	CU	G			SO	GS, FB	CIN, APG	N
Public Event	Y, T, A, S, SN	CU	G			SO	GS, F, FB	CIN, CO, APG	Y
Bridal Show	A, S	CU	G			SO, CR	SL	CIN, CO, APG, EDC	N
Facility Tours	A, S	CU	G			SO, CR	SL	CIN, CO, APG, EDC	N
Rancho Jurupa Sports Park	* (Transitio	ned to Juri	ıpa Are	a Recreati	ion & Park	District fo	r Operatio	n & Management)	
Open (Drop In)	Y, T, A, SN	SD, PD	I	B, I, A	PM, PI, EM, EI	PH, SO	GS, FB	FOP, CIN, CO, EDC	N
Youth Sports Leagues	Y, T	SD, PD, CL	G	В, І, А	PM, PI, EM, EI	PH, SO	GS, SL, FB	FOP, CIN, APG, EDC	Y
Adult Sports Leagues	A, S	SD, PD, CL	G	В, І, А	PM, PI, EM, EI	PH, SO	GS, SL, FB	FOP, CIN, APG, EDC	Y
Tournaments	Y, T, A, S, SN	SD, PD, CL, T	G	B, I, A	PI, EI	PH, SO	GS, SL, FB	FOP, CIN, APG, EDC	Y
Clinics/Events	Y, T, A, S, SN	SD, PD	I, G	B, I, A	PM, PI, EM, EI	PH, SO	SL, F, FB	FOP, CIN, CO, APG, EDC	Y
Recreation Activities (Speci	al Ever	nts at F	Regio	nal Pa	ark Sit	es)			
Regional Special Events	Y, T, A, S, SN	SD, PD, CU	I, G		PM, EM	PH, ED, SP, CR	GS, SD, F	FOP, CIN, CO, APG, EDC	Y
Clinics/Workshops	Y, T, SN	SD	I, G	B, I	EM	ED, SO, CR	GS, SL, F	FOP, CO, APG	Y
Virtual Programming (Even	ts and	Activit	ties (Offere	d Virtu	ıally v	ia We	bsite)	
The Hive	Y, T, A, S, SN	SD, CU	I, G	B, I	PM, EM	ED, CR	SD, F	FOP, CIN, CO, APG, EDC	Y

Key

Domographia	Youth	Teen	Adult	Senior	Special Needs
Demographic	Y	T	A	S	SN

Scope of	Skill Development	Physical Development	Cultural	Clubs	Tournament
Opportunity	SD	PD	CU	CL	T

Dantisination Lavel	Individual	Group
Participation Level	I	G

Drofision sy Lovel	Beginner	Intermediate	Advanced
Proficiency Level	В	I	A

Degree of Physical	Physical	Physical	Emotional	Emotional
Involvement	Moderate	Intense	Moderate	Intense
involvement	PM	PI	EM	EI

Drimany Function	Physical	Educational	Social	Creative
Primary Function	PH	ED	SO	CR

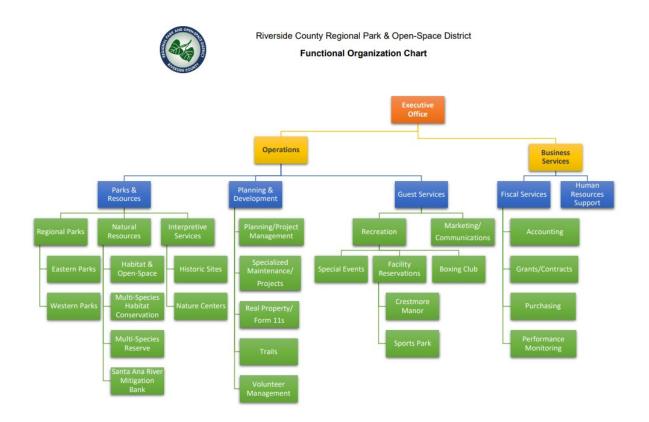
Program Delivery	General	Structured	Self Directed	Facilitated	Fee Based
Model	Supervision	Leadership			
Model	GS	SL	SD	F	FB

	Conceptual	Constituent	Community	Agency	Experience
Program Service	Foundations of	Interest and	Opportunities	Philosophy and	Desirable for
8	play, recreation	Needs		Goals	Clientele
Determinants	and leisure				
	FOP	CIN	CO	APG	EDC

Partner Agency	Yes	No
Offering	Y	N

Appendices

Appendix A: Agency Organizational Chart



Appendix B: Evaluation Forms



Idyllwild Nature Center

Participant Survey



Thank you for providing feedback on this interpretive program, activity, craft, workshop, or presentation. We value your honest assessment as it will help guide our offerings for future park visitors.

Did this program give you a better a	apprecia	tion of th	e Idyllwil	d Nature	Center?	
	□1	□ 2	□3	□ 4	□ 5	
Definitely not						Absolutely yes
Was the presenter knowledgeable?)					
	□1	□ 2	□ 3	□ 4	□ 5	
Definitely not						Absolutely yes
Was the presenter friendly and wel	coming?					
	□1	□ 2	□ 3	□ 4	□ 5	
Definitely not						Absolutely yes
Was your program/ect						
Timely?			Yes □	No		
Interesting?			Yes □	No		
Enjoyable?			Yes □	No		
Was the material presented in a log	gical orde	er?				
	□1	□ 2	□3	□ 4	□ 5	
Definitely not						Absolutely yes
Did you find our park and facilities	clean and	d orderly	?			
	□1	□ 2	□ 3	□ 4	□ 5	
Definitely not						Absolutely yes
Please rate your overall experience						
	□1	□ 2	□ 3	□ 4	□ 5	
Disappointing						Exceptional
Would you recommend our Nature	Center a	and progr	rams to fi	riends &	Family?	
	Ifv	es, pleas	e do! 🗆] Yes∣□	l No	
	9	- , F1000	· -	—	-	

Please share any additional comments and suggestions on the other side of this form. Write down your name and email address if you would like to receive our monthly newsletter!

Hidden Valley Nature Center Survey

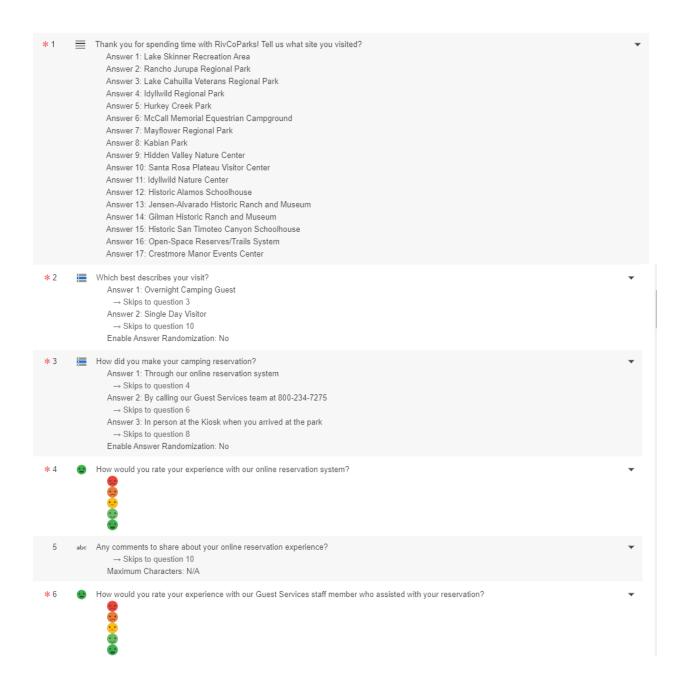
RivCoParks is applying for Prop 68 grant funding to improve the visitor experience at Hidden Valley Nature Center, and we want to hear from YOU! Give us your input on what kind of project you would like to see. Thank you!

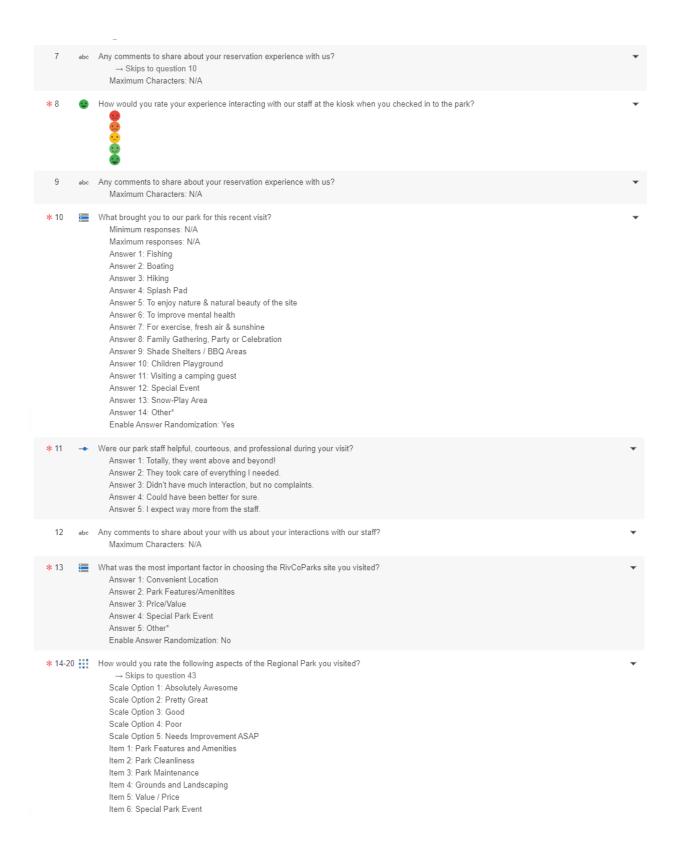
RivCoParks está solicitando fondos de subvención de la Proposición 68 para mejorar la experiencia de los visitantes en Hidden Valley Nature Center, jy queremos saber de USTED! Danos tu opinión sobre qué tipo de proyecto te gustaría ver. ¡Gracias!

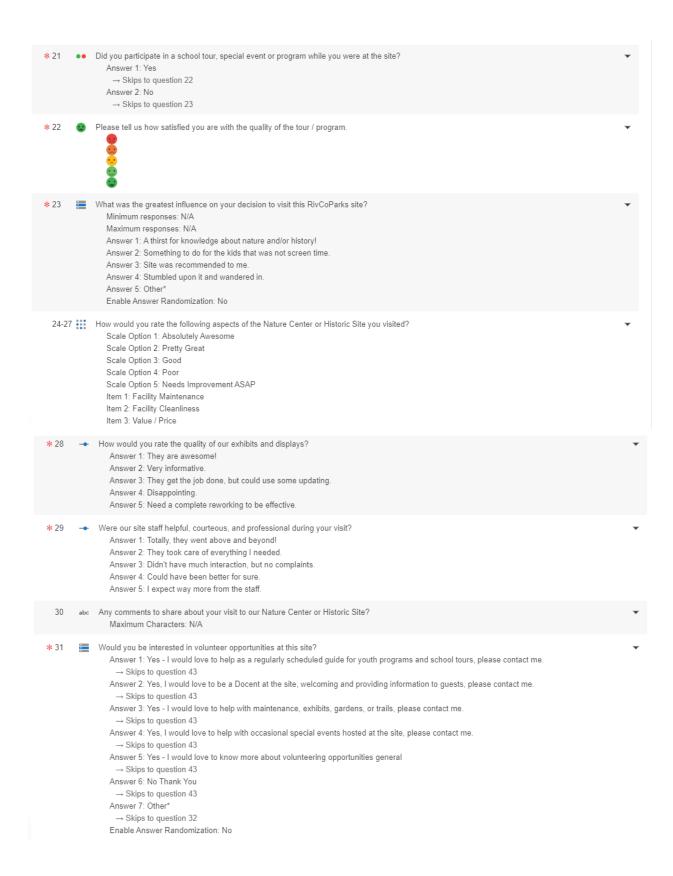
_	t activities do you enjoy at RivCoParks? ¿Qué	e actividades distrutas en RivCoParks?
_	Hiking Senderismo	 Bicycling Andar en bicicleta
	Camping Acampar	 Birding Observación de aves
	Fishing Pesca	☐ School Trips Viajes escolares
	Horseback Riding Montar a caballo	 Day Visits Visitas de un día
months		ed Hidden Valley Nature Center during the past 12 u hogar Hidden Valley Nature Center durante los
1	□ Yes Si □ No No	
	t is your favorite part of Hidden Valley Nature es tu parte favorita de Hidden Valley centro	
(plea		most like to see at Hidden Valley Nature Center? pales comodidades nuevas que más le gustaría ver co).
	Rehabilitation of Educational Pond	☐ Natural Playground
_	Rehabilitación de estanque educativo	Zona de juegos natural
Ц	Enhanced Birding Opportunities Oportunidades mejoradas para la	 Native American Village enhancements Mejoras de Native American Village
	observación de aves	New Interpretive trail with audio tour
П	Observation Deck at Educational	Nuevo sendero interpretativo con audioquía
_	Pond Plataforma de observación en	□ Public Art Feature
	Educational Pond	Característica de arte público Interpretive Dis
	Outdoor Covered Classroom Space	plays on the History of the Santa Ana River
	Outdoor Covered Classroom Space	
	Espacio de aula cubierto al aire libre	Muestras interpretativas sobre la historia del
	Espacio de aula cubierto al aire libre Educational Water Lab Classroom	Muestras interpretativas sobre la historia del río Santa Ana
	Espacio de aula cubierto al aire libre	Muestras interpretativas sobre la historia del río Santa Ana Picnic Area Área de picnic
	Espacio de aula cubierto al aire libre Educational Water Lab Classroom Aula educativa del laboratorio de agua	Muestras interpretativas sobre la historia del río Santa Ana Picnic Area Área de picnic Restrooms and drinking fountain
	Espacio de aula cubierto al aire libre Educational Water Lab Classroom	Muestras interpretativas sobre la historia del río Santa Ana Picnic Area Área de picnic

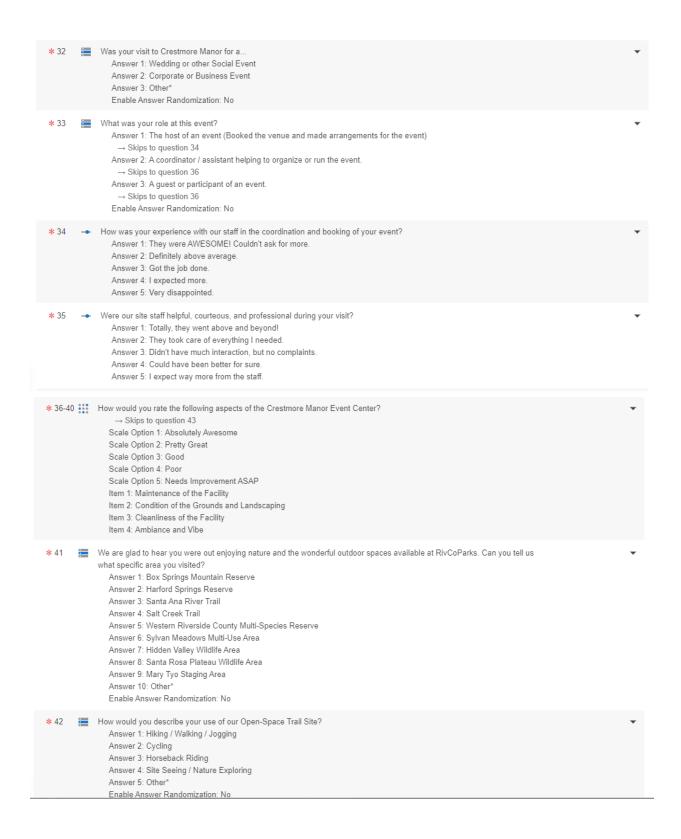
of our grant efforts are to design and educa CONSERVATION topics could you benefit f La conservación del agua es un elemento ir Riverside. Parte de nuestros esfuerzos de su	t in the State of California and in Riverside County. Part te with Water Conservation in mind. Which WATER om learning more? Check ALL that apply. nportante en el estado de California y en el condado de bvenciones son diseñar y educar teniendo en cuenta la SERVACIÓN DE AGUA podría beneficiarse de aprender
 Stormwater Management: How to capture & reuse stormwater instead of sending it down a storm drain or sewer. Gestión de aguas pluviales:	Bioswales: A form of stormwater management to hold stormwater run-off and remove pollutants and debris which can be landscaped with native plants. Bioswales: Una forma de gestión de aguas pluviales para contener la escorrentía de aguas pluviales y eliminar contaminantes y escombros que se pueden ajardinar con
Typically found in parking lots as a way to collect rainwater and treat the water. Coger cuencas para agua: Normalmente se encuentra en los estacionamientos como una forma de recolectar el agua de lluvia y tratarla	plantas nativas. Native Plants: A demonstration garden of plant species that are Native to the Santa Ana River Watershed Plantas autóctonas:
☐ Watersheds: Hidden Valley Nature Center is located within the Santa Ana River watershed which helps supply water to the area Cuencas hidrográficas: Hidden Valley Nature Center está ubicado dentro de la cuenca del río Santa Ana, lo que ayuda a suministrar agua al área.	Un jardín de demostración de especies de plantas nativas de la cuenca del río Santa Ana Is there a topic we missed that you may be interested in learning more about? ¿Hay algún tema que nos perdimos y que pueda estar interesado en aprender más?
6. Other Water Conservation Topics you would ¿Otros temas de conservación del agua que l	
7. Other Great Ideas! We want to hear them a	! ¡Otras grandes ideas! ¡Queremos escucharlos a todos!
NameNombre	E-mail Address Correo electrónico
Age Group Under 18 Menores de 18 Grupo de edad 18-64 years 18-64 años 65+ years 65+ años	nños Household Size Tamaño del hogar

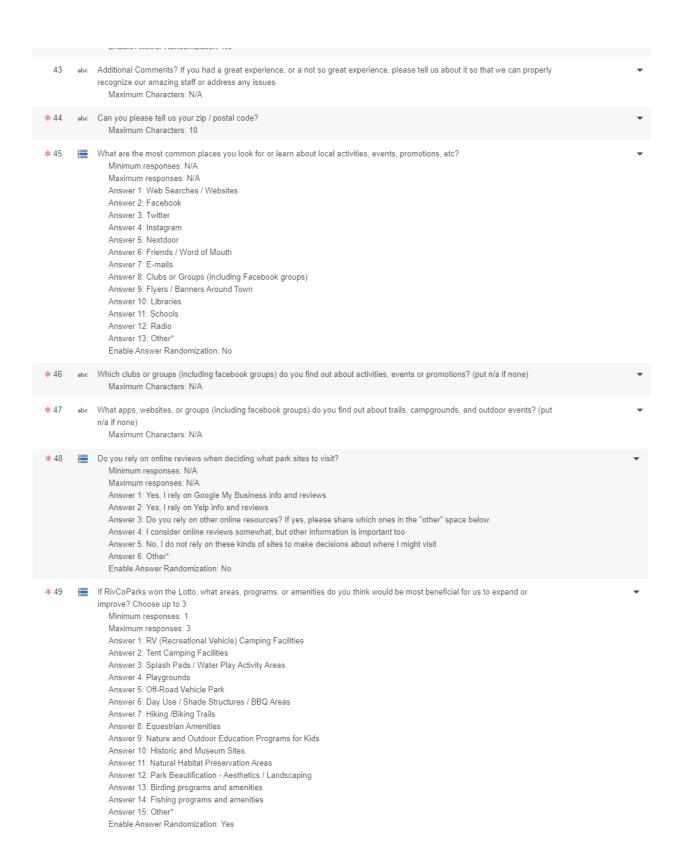
RivCoParks Guest Survey

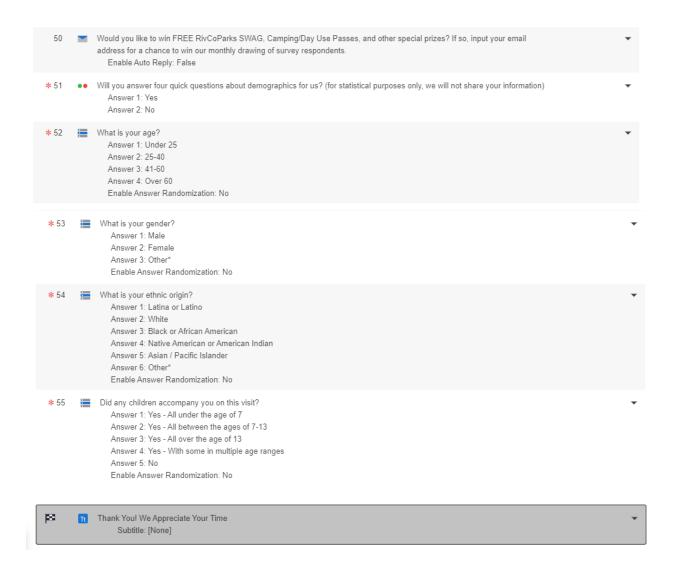




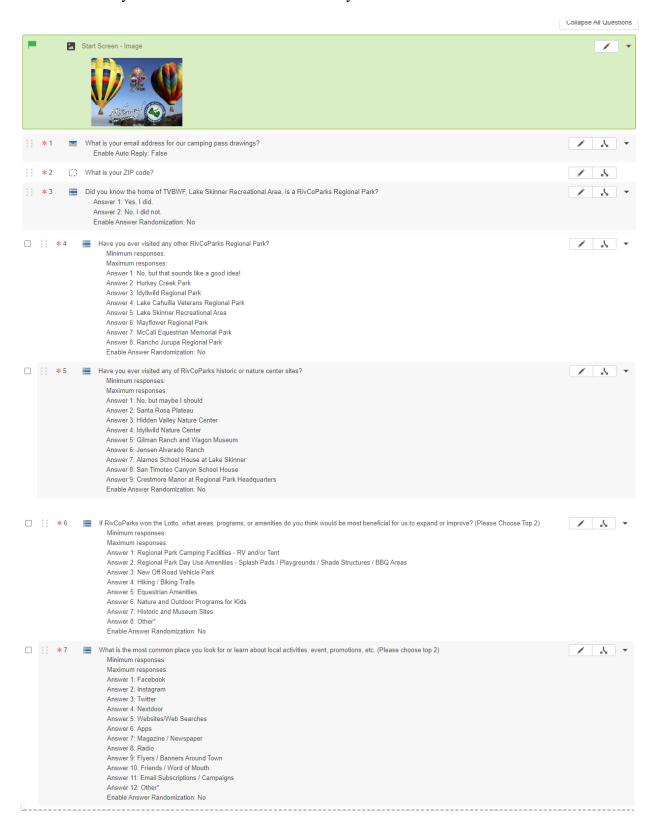


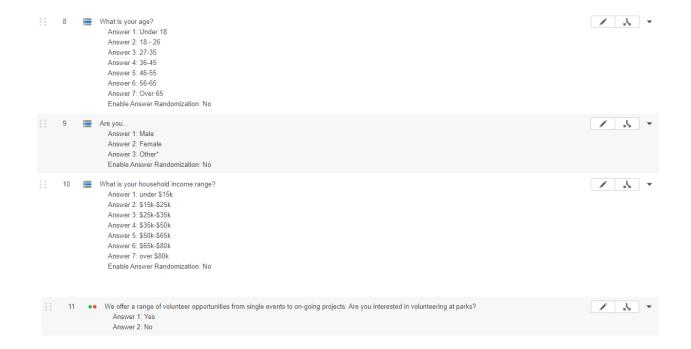






Temecula Valley Balloon and Wine Festival Survey





Appendix C: Participant Code of Conduct



Riverside County Regional Park and Open-Space District

Participant Code of Conduct

Riverside County Regional Park and Open-Space District adheres to the highest standards of integrity and honesty in all public and personal activities to inspire public confidence and trust. RivCoParks is helping build thriving communities interpretive programming, recreation activities, and special events.

Recreation programs are designed to offer participants an opportunity to meet other people with similar interests and try out an activity in a fun, safe environment. All participants in recreation programs must abide by these basic behavior standards. We encourage parents or guardians to review and discuss the behavior standards with their children who participate in our programs. Adult participants in our programs are held to the same standards. Your voluntary participation in our programs is your consent to follow these behavior standards and consequences.

Expectations:

- Every participant in the program is expected to exercise respect. This includes, but is not limited to themselves, other participants, staff members, instructors, other park users and school district staff.
- Participants must be respectful of District property, and abide by site rules, which are otherwise listed on site.
- Every participant in the program is expected to be an active listener.
- Every participant in the program is expected to know and understand the rules
 associated with the activity and follow them. Ask the staff member, instructor or
 volunteer if you are unaware of the rules regarding the activity.
- Every participant in the program is expected to cooperate with program operations.
- Every participant in the program is expected to communicate in an appropriate manner.
 Harsh verbal words, tone of voice, foul language, sexually inappropriate behavior, or gestures will not be tolerated.
- Every participant in the program is expected to express civil conduct. If physical contact
 is made with another person, it must be a welcome gesture and appropriate. Horseplay,
 unwelcome teasing, pushing, kicking, hitting or fighting, etc., will not be tolerated and
 may result in suspension or expulsion from the program.
- Participants have the right to participate in an environment where all participants can
 achieve their full potential without being impeded by discrimination or harassment based
 on race, religion, national origin, age, sex, marital status, political affiliation, veteran's
 status, disability, sexual orientation, or any other status protected by applicable federal,
 state or local nondiscrimination laws.
- Every participant in the program is expected to exercise an attitude that elicits good will toward others and program activities.
- Every participant in the program is expected to promote and support a safe, fun, and healthy environment through productive participation.



Riverside County Regional Park and Open-Space District

Participant Code of Conduct

Consequences:

Any participant who engages in discriminatory, harassing, or otherwise objectionable behavior is subject to disciplinary action and removal from the program. When a participant's behavior, adult or child, is deemed inappropriate, they will be dealt with using the following steps:

- 1. If a participant displays inappropriate behavior, staff members will verbally request that the behavior be discontinued. Adults are expected to comply with the request. If the participant is a child, and the behavior does not stop, the staff will implement a time-out. Time-outs are given appropriate to the child's age, ability and the severity of the inappropriate behavior. If the child's behavior reoccurs or escalates, the parents will be notified immediately and the child will be removed from the program for that day.
- 2. If a participant's unacceptable behavior continues on a regular basis, staff members, the instructor and the participant (and their parent if the participant is a minor) will meet. A written report will be filed, stating the inappropriate behaviors already demonstrated and the expected changes for the next program meeting date.
- 3. One more incidents of unacceptable behavior will result in the participant's removal from the program for a specified period of time, or permanently, depending on the severity of the behavior.

**In extreme cases of unacceptable behavior that is physically threatening to other participants or staff, the District reserves the right to immediately remove a participant from a program.

By signing below, I acknowledge that I have read and understand the code of conduct and agree

that the user group I r	epresent will abide by its contents.	·
	Participant Print Name	
	Participant Signature	

Date